

# C Concourse Expansion

## MACC Authorization

Item No. 10a\_supp  
Meeting Date: September 26, 2023







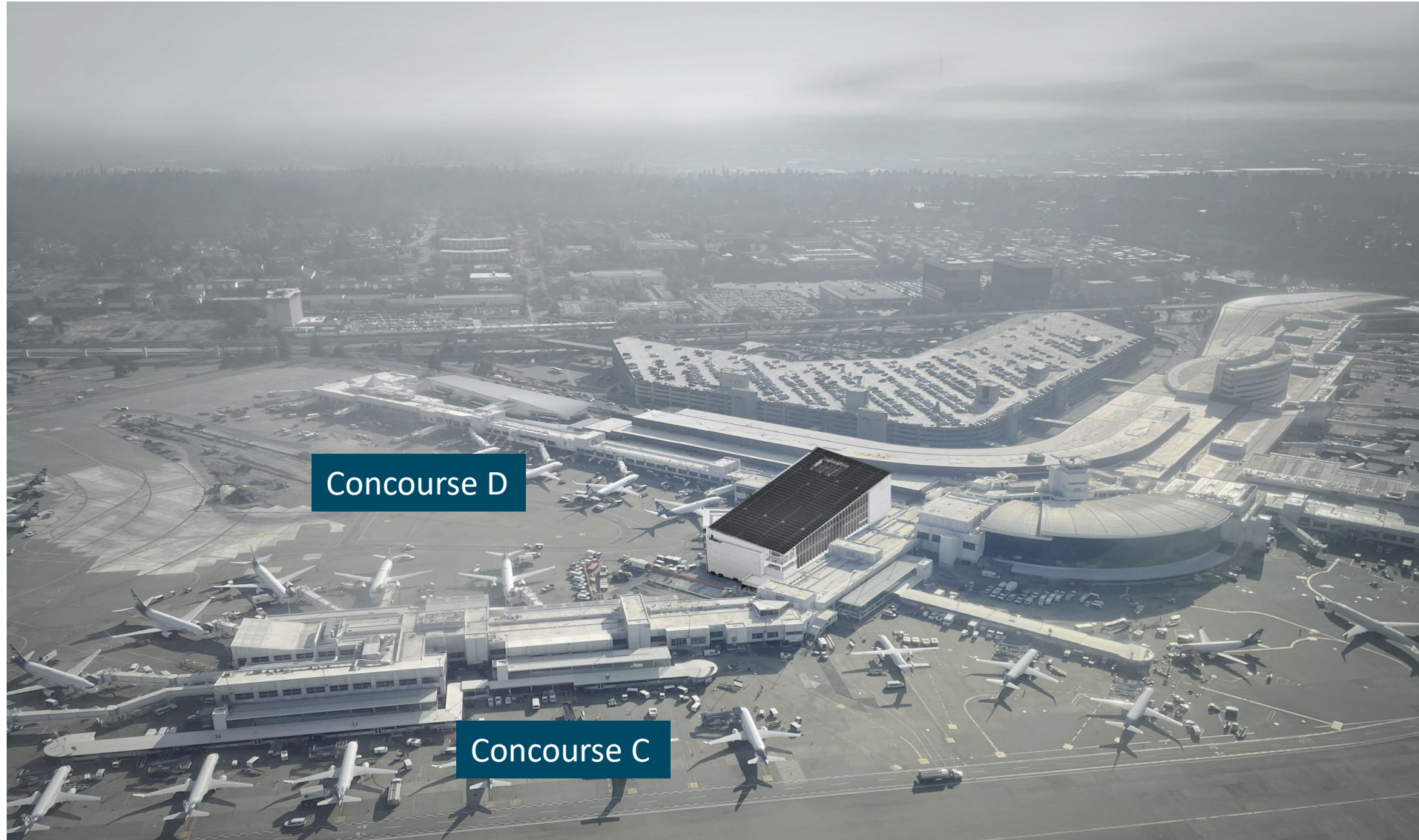
- This project is part of the Upgrade SEA campaign
- The [Project Page](#) houses the latest information, construction impacts, video updates, and project milestones
- We are collaborating with the External Relations, Customer Experience, and ORAT teams to prepare for proactive communication for construction and any customer impacts



# Project Purpose

- Increase airport revenue through
  - Increase Airport Dining and Retail offerings
  - Increase leasable office space
  - Increase airline lounge capacity
- Improve customer service by:
  - Increase C3 holdroom size
  - Add passenger amenities (restrooms, interfaith prayer & meditation room, nursing room)
- Increase economic opportunities

# Project Location



Concourse D

Concourse C

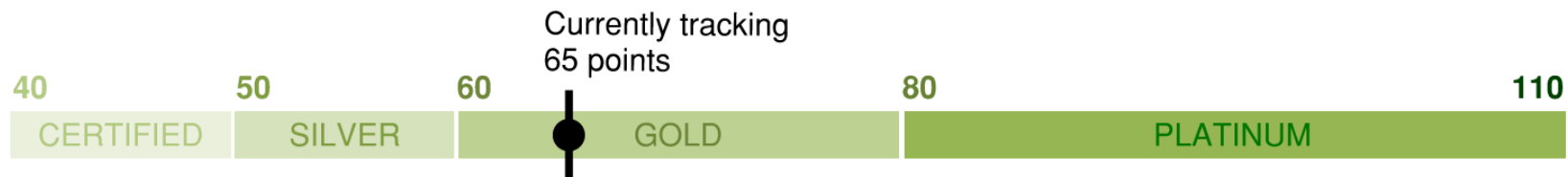


# Sustainability

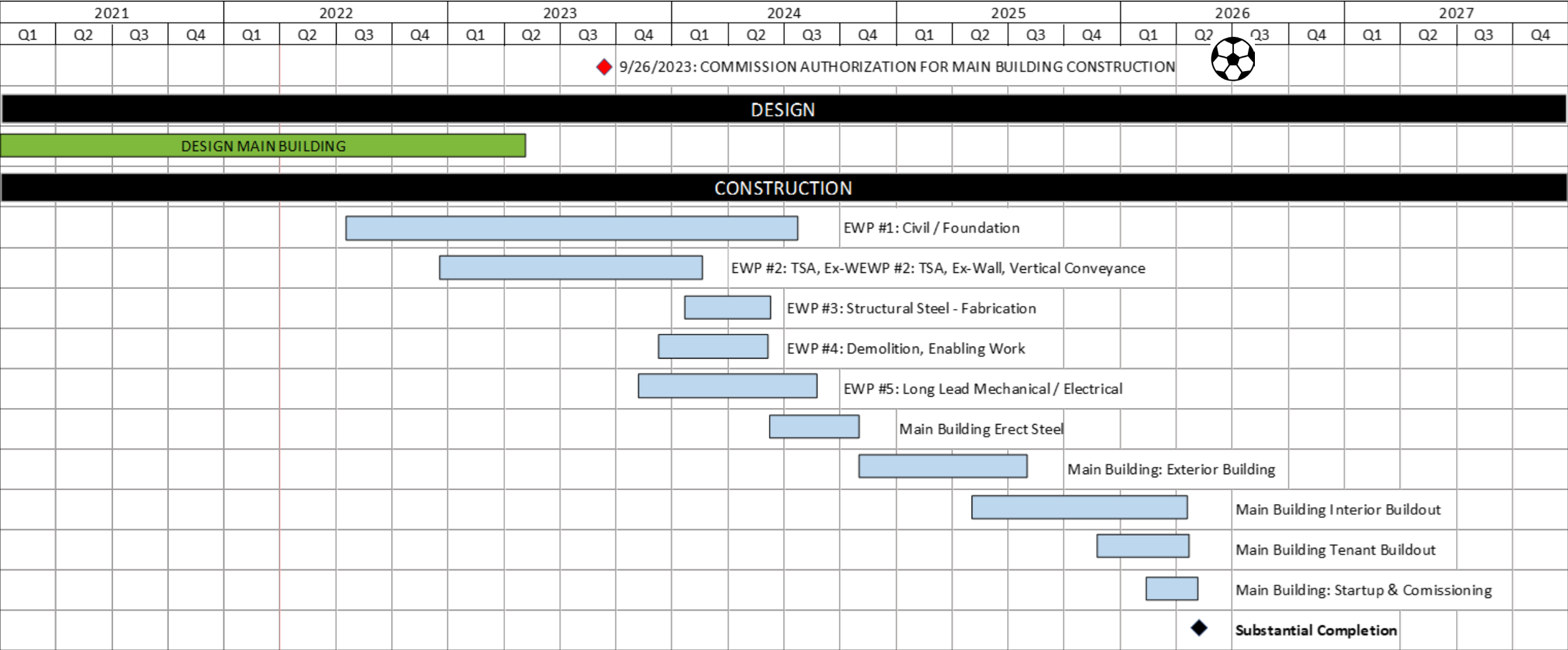
First Tier 3 capital improvement project to apply the Sustainable Evaluation Framework (SEF), including the Sustainable Design Approach (SDA), to ensure the project contributes to achieving the Port's Century Agenda goals.

Sustainability goal for C Concourse Expansion is LEED v4 Silver certification.

- *Major Sustainability Initiatives:*
  - *All electric / fossil-fuel free*
  - *Rooftop solar PV array*
  - *Enhanced indoor air quality with high performance air delivery system*
  - *Reduced embodied carbon & healthy materials*
  - *Biophilic design elements that connect occupants to nature*



# C Concourse Expansion Schedule





# WMBE Participation

Contractor	WMBE	MBE	DBE	MWBE	Committed	Uncommitted	Total
Apollo Mechanical		12.7%					
VECA Electrical					1.9%		
Acoustical Design, Inc	1.4%						
Jabez Holdings, Inc.		0.8%					
CK United				0.7%			
Denzel Northwest	0.4%						
Metrix		0.1%					
NetCompliance Environmental Services, LLC		0.1%					
Atlas Construction Specialties	0.1%						
19+ additional subcontractors	0.1%	0.2%	0.1%	0.1%	0.1%	0.5%	
<b>Total</b>	<b>2.0%</b>	<b>14.0%</b>	<b>0.1%</b>	<b>0.8%</b>	<b>2.0%</b>	<b>0.5%</b>	<b>19.4%</b>



# Budget Overview

<b>MII Approved Budget</b>	<b>\$340M</b>
Transfers: Bag Ops, RMM, TRA	(\$ 16.2M)
Trends	
Discretionary Scope Changes	\$565k
Non-Discretionary Scope Changes	\$17.2M
Escalation and Design Development	\$50M
Risk Contingency	\$7.4M
July 2023 Range	\$405M– \$420M
<b>Final Budget</b>	<b>\$399M</b>

# Commission Action Requested

Previously Authorized	\$185,100,000
<b>Current Request</b>	<b>\$213,900,000</b>
Final Budget	\$399,000,000

- Authorized the unfunded C Concourse Expansion program balance of \$213.9M
- Execute the Maximum Allowable Construction Cost (MACC) agreement for \$243,406,988 Execute any related project change orders, amendments, work authorizations, purchases, contracts, and take other actions required to complete the C Concourse Expansion program using the full project funding of \$399M