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Item No. 8d\_supp  
Meeting Date: September 26, 2023  
Post IAF Airline Realignment Enabling Work  
Construction Authorization

September 26, 2023  
Commission Day

Requested Action  
Request Commission authorization for the Executive Director to:  
(1) Authorize enabling construction work for the Post IAF Airline Realignment project at Seattle-Tacoma International Airport  
(2) Procure long lead items  
(3) Increase the project authorization by \$14.4 million  
(4) Execute a project labor agreement

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Project Background  
The project is facilitating the relocation of United Airlines' (UA) domestic only operations from Concourse A to Concourse B. This allows for airlines with international flights to use the vacated international capable gates on Concourse A.  
The enabling work included in this construction authorization provides code upgrades and facilitates existing infrastructure and systems relocations required to initiate base program scope.

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Airline Realignment Program Drivers  
? Needed renewal and replacement (1960s era)  
o Failing infrastructure systems  
o Mechanical System Upgrade (smoke control ready)  
o Existing watermain upgrade and replacement  
? Capacity enhancements  
o Provides renovated and expanded leasable space to accommodate the airline relocations  
o Expanded and renovated all gender restroom facilities  
? Safety enhancements  
o Code upgrades – Accessibility  
o Code upgrades – Interior conditioned space to improve air-quality for ramp workers  
? Operational enhancements  
o Limits domestic carrier preferential lease of international capable gates  
o Ensures international flights have improved access to the Concourse A and IAF connected gates

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Enabling Area of Work  
Existing Concourse B Ramp

Square Footage South Satellite Ramp Concourse A Ramp Concourse B Ramp  
New Construction 0 0 904  
Renovation 1867 1356 12,118

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Cost Breakdown  
Cost Estimate/Authorization Summary Capital Expense Total  
Original estimate \$35,000,000 \$35,000,000 \$70,000,000  
Previous changes – net \$34,000,000 (\$2,000,000) \$32,000,000  
Current change \$0 \$0 \$0

Current Budget \$69,000,000 \$33,000,000 \$102,000,000

Previous authorizations \$23,400,000 \$9,800,000 \$33,200,000

Current request for authorization \$1,500,000 \$12,900,000 \$14,400,000

Total authorizations, including this request \$24,900,000 \$22,700,000 \$47,600,000

Remaining amount to be authorized \$44,100,000 \$10,300,000 \$54,400,000

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Schedule for Commission Actions/Briefing

- September 26

- Construction authorization for Package 1 Enabling – This request

- December 12

- Construction authorization for Packages 2 – 4

- Briefing on United Airlines Lounge

- Quarter 2 2024

- Construction authorization for United Airlines Lounge

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QUESTIONS/DISCUSSION

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APPENDIX

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Project Location

Scope of Work

CONCOURSE B

CONCOURSE A

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Schedule Overview

2023 2024 2025 2026

Q1 Q2 Q3 Q4 Q1 Q2 Q3 Q4 Q1 Q2 Q3 Q4 Q1

Airline Realignment ? Commission Action

Design Construction

Enabling Scope

\* Airline Realignment ? Commission Action UA Operate at

Design Construction

Base Scope Concourse B Gates

? Commission Action

United Airlines (UA) Lounge Design Construction

\* Airline Realignment Base Scope includes all scope identified in Packages 2,3, and 4.

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